

Welcome ...

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This month's [guest editorial](#) is written by Cosette Reczek, a member of the CMCE Coordination Group. In her editorial, Cosette shares a few initial reflections on the topics of organisational structure and teamwork that will be the focus of the upcoming Pro Bono Showcase of the Worshipful Company of Management Consultants.

Our first Showcase of the year, '*Living in the Land of the Black Swan*' took place last month and focused on what provision, if any, organisations should make in their planning for black swan events. We are pleased to include a [summary of this virtual event](#) written by Ron Cruickshank, Court Assistant of the Worshipful Company of Management Consultants (WCoMC), CMCE's parent organisation. You will also find details of two upcoming events: WCoMC's February [Pro Bono Showcase on teamwork](#) and CMCE's [March Showcase](#) that will offer insights and practical advice on procuring and bidding for consulting contracts.

We are also delighted to announce the launch of a new section in our Knowledge Bank dedicated to 'Consulting to Charities'. Karol Szlichcinski, a member of CMCE Coordination Group, [explains more about this section](#) and how it fits in with the work of CMCE and that of the Worshipful Company of Management Consultants.

As usual, our '[In Brief](#)' section includes a few suggestions of articles and videos that provide interesting insights on current topics. In this month's '[Next-gen management consultants](#)' section we recommend a few classic texts that will be very relevant for anyone who is planning to move into our profession, is studying to become a management consultant or has just started to work as one. In the '[From our LinkedIn page](#)' section we draw your attention on two recent posts from our LinkedIn page while in the 'From our Blog' section we publish a piece written by Calvert Markham, CMCE former Director, on [knowledge and ignorance in modern times](#).

We also share the key takeaways of '[Project Moneta](#)', a CMCE project that was launched in June 2020 to gather everyday observations and reflections of management consultants on the lasting impact of COVID on management consulting. In our Ethical Dilemmas section, we publish the [commentary to the sixth in our series of Dilemmas](#), The Bearer of Bad Tidings that was included in our January Newsletter. And finally, we ask you, our readers, to help us improve our Newsletter by completing a brief [survey](#) and sharing your opinions on the topics and insights that you would like us to cover in future editions.

The Newsletter Editor

The Centre for Management Consulting Excellence was founded by



*The Worshipful Company
of Management Consultants*